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# ALEKNAGIK COMPREHENSIVE PLAN 2013 UPDATE

PREPARED FOR THE CITY OF ALEKNAGIK



## ENGAGE PLAN IMPLEMENT

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April 2013 Community Workshop



Trophies at the Aleknagik School



April 2013 Community Workshop



Aleknagik – Dillingham Road in winter

## ACKNOWLEDGEMENTS

This plan represents the knowledge and hard work of the community of Aleknagik. Special thanks to the members of the local Planning Advisory Committee who met throughout the process to shape the plan, and who will serve as project champions and partners as the plan is implemented:

- **Chair:** Daniel Chythlook, Aleknagik Traditional Council IGAP Coordinator
- **Vice Chair:** Barbara Higgins, State of Alaska Division of Community and Regional Affairs (DCRA) Local Government Specialist
- **Secretary:** Simuka Smith, University of Alaska Student
- Kay Andrews, City of Aleknagik Administrator
- Allen Ilutsik, Aleknagik Traditional Council
- Rob Carpenter, KDLG Radio Station Manager
- Jane Gottschalk, Aleknagik Traditional Council
- Mayor Carolyn Smith, Ex-Officio Member

Thanks also to the hard work and dedication of City of Aleknagik staff:

- Jeri Alakayak, City Clerk
- Massa Ilutsik, Office Assistant

# RESOLUTIONS FROM GOVERNING ENTITIES

## ABOUT THE PLAN

### PURPOSE OF THE PLAN

The Comprehensive Plan is a guide for the provision of city services and the development of the community. To be of greatest value, the plan needs to set clear goals and strategies for the long term, but also allow flexibility to respond to unexpected challenges and opportunities.

The plan is adopted by city ordinance. Once adopted, it is included in the body of city regulations, but it does not have to be followed strictly like an ordinance, statute or other law. Rather, the policies included in the plan are intended to guide the decision-making of City staff and City Council. Individual decisions should be consistent with the plan, but at times may not be, as the specific conditions of any given decision will dictate the most appropriate action.

The plan sets a course for the future, but must be regularly reviewed and updated to reflect changing circumstances in the community. Simple clarifications and corrections may be made by City staff on an ad-hoc basis. Significant policy changes may be made at any time, but require approval by City Council. The Plan should be reviewed by City departments on an annual basis, and the plan should be updated to accommodate major revisions about every five years.

### SUPPORT IN STATE STATUTES

The State of Alaska defines the Comprehensive Plan as “a compilation of policy statements, goals, standards, and maps for guiding the physical, social, and economic development, both private and public” of the city (AS 29.40.030). This plan includes an overall vision statement, goals, strategies, implementation actions and general policies.

### HOW TO USE THE PLAN

The **comprehensive plan** is the community’s statement of what it wants to be in the future. It provides a framework for orderly development and guidance for the City Council in its decisions. Elders, youth, business owners, employers, property owners, civic leaders and all community residents are encouraged to share their perspectives and ideas.

The **vision statement** expresses the general picture of what the community aims to be or achieve in the future. **Goals** are more specific statements about how the City and community can realize this vision. For each goal, the plan presents **strategies** to provide direction on how the goals can be achieved.

The implementation chapter contains a table of specific **implementation actions** with suggested responsible entities assigned to them. These help the City and other responsible parties prioritize what they will accomplish, obtain funding for projects and programs, coordinate with other agencies and organizations, and track the community's progress toward achieving the goals and vision in the plan.

The plan also includes **policies**, which are statements intended to guide decision-making by the City. For example, the plan includes a Land Use Plan Map, which shows (in a generalized way) the desired mix and distribution of future land uses for the community. This map is a policy that provides guidance for the City when asked to make decisions about zoning or land use in the city.

## RELEVANT PLANNING EFFORTS

This plan updates two previous planning efforts for the City: the 2003 Aleknagik Community and Economic Development Strategy and the 2005 Aleknagik Comprehensive Plan.

## PROCESS TO PREPARE THE PLAN

The 2013 Aleknagik Comprehensive Plan Update represents the collective vision, wisdom and priorities of the Aleknagik community. The process to prepare this plan included a community survey and two community workshops. A planning advisory committee guided the plan process, advising on appropriate policy, community priorities and community participation efforts. The three MOU entities with the primary responsibilities for implementing the plan (the City of Aleknagik, Aleknagik Tribal Council and Aleknagik Natives Limited) were represented on the planning advisory committee, at community workshops and were actively involved throughout the plan.

# COMMUNITY PROFILE

## OVERVIEW

The Native Village of Aleknagik is located in the Bristol Bay Region of Southwest Alaska. Aleknagik is located along the southeast coastline of Lake Aleknagik at the head of Wood River, where the Wood River flows out of Lake Aleknagik. Aleknagik is 16 air miles northwest of Dillingham, and is connected to Dillingham with a 19.5-mile road. North Shore Aleknagik is accessible by boat or plane. In the winter, North Shore is also accessible by snow machine and occasionally by vehicle on a City-maintained ice road.

## HISTORY AND CULTURE

Wood River and Aleknagik Lake have been used historically as summer fish camps. During the latter part of the nineteenth century there were approximately 200 people in Aleknagik and other Wood River settlements. An influenza epidemic in 1918-1919 virtually wiped-out the villages in the region, and the few remaining survivors were transferred from the area. Around 1928, a Seventh-Day Adventist community was established on the shores of the lake now known as Mosquito Point, and former residents started drifting back to Aleknagik. The 1929 U.S. Census found 55 people living in the "Wood River village" area to the south. The village grew to more than 40 people by 1931.

A log cabin territorial school was built on the south shore of the lake in 1933. Attracted by the school, other facilities, and plentiful fish, game and timber, a number of families relocated to Aleknagik. A post office was established in 1937. By 1939, Aleknagik had 78 residents, over 30 buildings, and a small sawmill. In the late 1940s, a Seventh-Day Adventist Mission and School was established on the north shore. The Seventh-Day Adventist community declined in the early 1950s, yet during that time, the community increased to about 35 families, and a Moravian Church and Russian Orthodox Church were built. In 1959, the State constructed a 25-mile road connecting the south shore to Dillingham. After 1960 the population began to decline as families left to live in Dillingham and other larger villages, returning to Aleknagik only during the summer fishing season.

During the 1970s the population again began to slowly increase. The road to Dillingham was passable only during the summer months, until the late 1980s, when it was upgraded and maintained year-round. In 2004, the road between the south shore of Lake Aleknagik and Dillingham was paved, greatly improving access between the communities. The City was incorporated in 1973. Over 24 additional square miles were annexed to the City in April 2000.

Aleknagik is a traditional Yup'ik Eskimo area, with historical influences from the Seventh-Day Adventists, Russian Orthodox and Moravians. Fishing and subsistence activities are practiced and

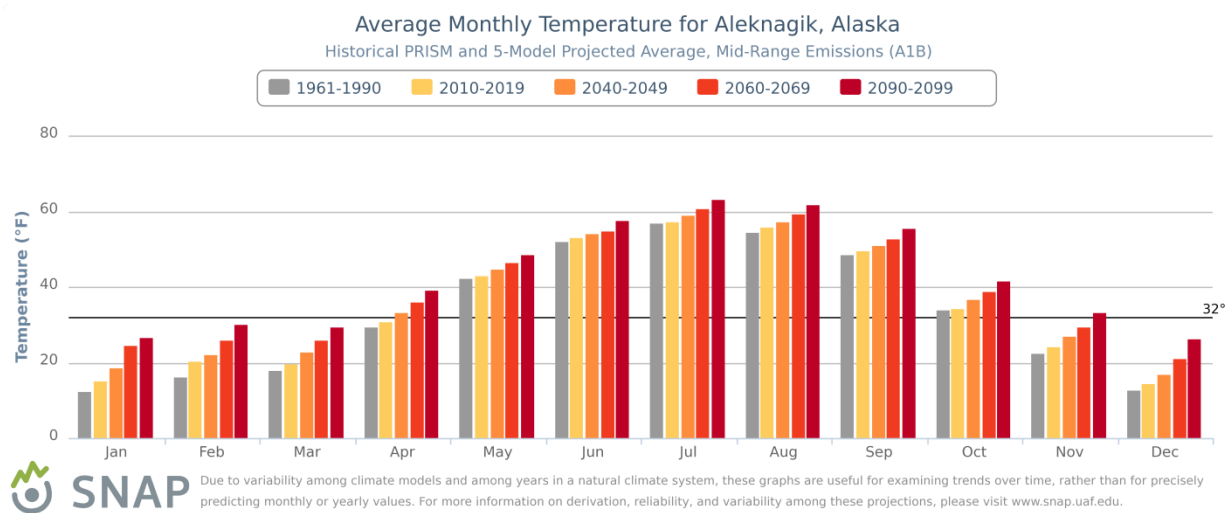
have a significant influence on the rhythm of the community, community values and residents’ ways of life.

## ENVIRONMENT AND CLIMATE

Aleknagik is in a transitional climate zone. The primary influence is maritime, although a continental climate does affect the weather here. Average summer temperatures range from 30 to 66 degrees Fahrenheit. Average winter temperatures range from 4 to 30 degrees Fahrenheit. Annual precipitation is 20 to 35 inches and annual snowfall is 93 inches. Fog and low clouds are common during July and August, and may preclude access. The lake and river are ice-free from June through mid-November.

Communities across Alaska are seeing evidence of climate change in recent years. The Scenarios Network for Alaska & Arctic Planning (SNAP) estimates that with moderate emissions (the “medium” emissions scenario), temperatures in Aleknagik will increase over the next 100 years, as shown in the figure below. This variation in temperature is also likely to be accompanied by an increase in storm events, although Aleknagik is not a coastal or river delta community. Communities along Alaska’s coast and river deltas tend to be more directly affected by erosion from increased storm activity and intensity due to the diminishing protection of coastal sea ice. It is recommended that climate trends and projection data be consulted when planning capital projects in the community.

Figure 1. Average Monthly Temperature for Aleknagik, Alaska



Residents consider Aleknagik to be a clean and healthy place to live. The community has been working on several pressing environmental issues, such as an emergency response plan which includes addressing hazardous materials spills, and also creating a new landfill in a more appropriate location. Aleknagik Tribal Council has an active IGAP Tribal Environmental Program.

## LAND OWNERSHIP AND USE

### LAND OWNERSHIP

The City of Aleknagik was incorporated in 1973, and in May 1988 Aleknagik Natives Limited, the Village Corporation for the community under the Alaska Native Claims Settlement Act (ANCSA), Quitclaim deeded the townsite to the City of Aleknagik. The federal government deeded the townsite to the City of Aleknagik in December of that year. In April 2000 the City of Aleknagik annexed 24.29 square miles, bringing the city to a total of 43.75 square miles. Aleknagik Natives Limited has re-conveyed 710 acres of the surface estate to the City for community use and expansion under the provisions of ANCSA 14(c)(3).

### LAND USE

Aleknagik currently has no land use regulations; land uses have primarily been determined by land ownership and physical development constraints. This comprehensive plan update is intended to help lay the foundation for the City to assert some community control over land use before the community experiences considerable growth. This control includes reserving land for community facilities (landfills, sewage lagoon, etc.), public access to the lake, and protecting sites of importance to the community (e.g., archaeological/historical sites, subsistence resources). Access to the Wood Tikchik State Park is also important to residents and a draw for visitors.

Construction on the Wood River Bridge is expected to begin in 2013-2014. The bridge is expected to make it easier for residents on both the north and south shores to access facilities and services, subsistence areas, and other homes within the community. This should allow the City and Tribe to provide services and facilities more efficiently, as they will not have to be duplicated on either side of the lake. The bridge is also expected to make it easier for residents to attend meetings and events, would build the sense of community in Aleknagik. The bridge will also increase access to employment opportunities, education, businesses and services in Dillingham. Residents are also concerned about expected negative impacts from the bridge. These include increased competition for subsistence resources (e.g., berry picking, hunting, wood harvesting); increased traffic and associated conflicts on roads, docks and trail systems; more people visiting and moving to Aleknagik; trash, vandalism, littering, and possible forest fires; and increased partying, joy-riding, DWI's, drug trafficking, etc. from people outside the community.

Aleknagik has several options to consider in implementing the land use plans articulated through the Comprehensive Planning process. More than one of these may be appropriate in a given situation.

**Zoning and subdivision ordinances** are tools used by municipalities to ensure better planning for new development. These ordinances set standards for new subdivisions and other uses, protect access to recreation and subsistence areas, and guide the location of new development, including the uses listed below.

- Residential uses (e.g., homes, children’s play areas, B&Bs.)
- Service uses (school, post office, fire & EMS facilities, meeting center)
- Recreational and tourism-related uses (boat dock, parks, trails, open areas)
- Subsistence uses (fishing areas, berry picking areas – see more below)
- Commercial uses (businesses, lodges)
- Storage (e.g. commercial fishing boats, skiffs)
- Industrial uses (fuel storage areas, electrical & utilities areas, equipment storage and maintenance)

**Preserving lake access** could be approached via a number of options, including:

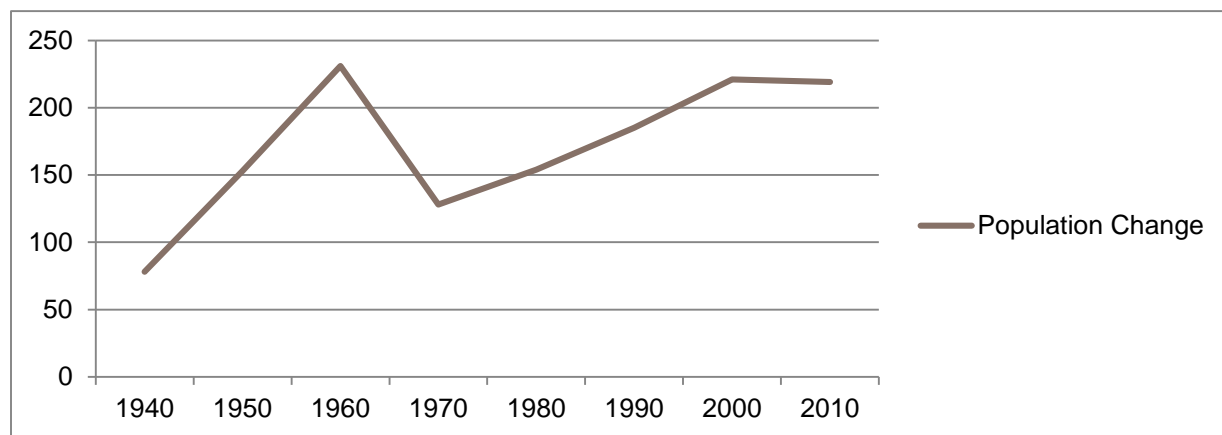
- Take advantage of section line or ANCSA 17(b) public access easements that may have been reserved for this purpose.
- Encourage or require public access easements or rights-of-way be provided at the time private land is subdivided.
- Negotiate with large land owners, including the village corporation or State to provide public trails to the lake.
- Where no other option is available, acquire access easements or rights-of-way through purchase or land trades.

## POPULATION AND ECONOMY

### POPULATION TRENDS

Aleknagik's population has remained fairly steady over the past 13 years, with a small decline from 221 people in 2000 to 204 residents in 2012.

Figure 2. Aleknagik Population 1940-2010



Source: US Census Bureau

Figure 3. Aleknagik Population 2000-2012



Source: Alaska Department of Labor and Workforce Development

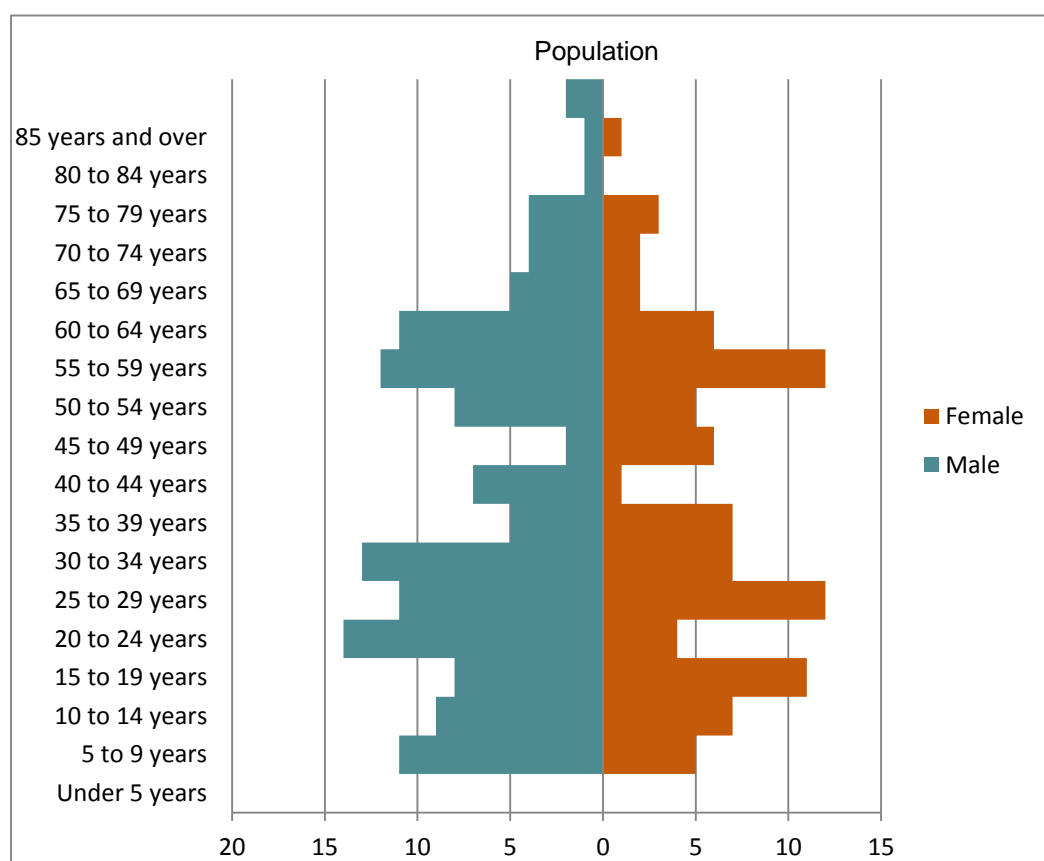
The population under the age of 18 signals a group of residents moving into the workforce in the next 5-20 years. Special attention should be paid to job training and education to ensure opportunities exist for these young residents to live and work in the area. The population pyramid also reveals a number of residents approaching retirement age; this might signal the need for senior services, possibly shared with neighboring Dillingham. Elderly residents currently tend to leave Aleknagik for other cities where

they have access to long term care and independent living housing and services, which accounts (at least partly) for the relatively small number of elderly residents.

Though these trends are notable, they could change significantly due to Aleknagik’s small base population. For example, a family with six children could move to the community and change the picture significantly.

The City has observed a trend of people moving to hub communities (e.g., Anchorage) for school/education, work, and medical services. Villages are also receiving less financial support from State and other sources. It is hoped that the Wood River Bridge will be enough of an amenity to stabilize Aleknagik’s population.

Figure 4. Aleknagik Population Distribution, 2010



Source: 2010 US Census

## ECONOMY

The primary sectors of the local economy include commercial fishing, subsistence activities, government and service sector employment, and tourism. Some residents (the City estimates about 35-45 people) commute to Dillingham for employment.

Tourism-related businesses include guided hunting and fishing business and lodge operations located in and around the City of Aleknagik. Most of these businesses are owned by people from outside of the area. In the late 1990's the City imposed a five percent bed tax and a five percent sales tax, which were still in effect as of 2012. The City estimates that about 10 percent of the City budget comes from Aleknagik's bed tax, and about 20 percent from Aleknagik's sales tax. Taxes pay for about 25 percent of the City's budget; the remainder comes from grant funding, revenue sharing, and user fees (e.g., equipment rentals, boat storage fees, water/sewer rates). The City is interested in diversifying its revenue sources.

Construction of the Wood River Bridge, connecting the north and south shores of Lake Aleknagik, will increase dependable access for north shore residents to employment opportunities in Dillingham. Since the Lake Aleknagik Road was paved in 2004, commuting to Dillingham has become a more viable option for Aleknagik residents.

Table 5. Aleknagik Income 2011

<b>ALEKNAGIK INCOME</b>	<b>2011</b>
Median Household Income	\$50,313
Per Capita Income	\$18,230

Source: US Census Bureau

Table 6. Aleknagik Employment 2011

<b>ALEKNAGIK EMPLOYMENT</b>	<b>2011</b>
Residents age 16 and over	165
Residents employed	93
Female workers	42
Male workers	51
Workers age 45 and over	40
Workers age 50 and over	29
<b>Sector employed in:</b>	
Private	47
Local government	41
State government	5
Workers employed all 4 quarters (year-round)	47
Unemployment insurance claimants	22

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section.



Table 7. Aleknagik Employment by Industry, 2011

ALEKNAGIK EMPLOYMENT BY INDUSTRY	NUMBER OF WORKERS
Natural resources and mining	2
Manufacturing	1
Trade, Transportation and Utilities	6
Financial Activities	8
Educational and Health Services	22
Leisure and Hospitality	4
State Government	5
Local Government	41
Other	4

Source: Alaska Department of Labor and Workforce Development, Research and Analysis Section.

Note: Alaska Department of Labor data generally do not account for commercial fishing and sole proprietorships.

Many Aleknagik residents participate in commercial and subsistence activities on the Bristol Bay coast during the summer. Twenty-seven residents hold commercial fishing permits. Trapping is also an important means of income. Most families depend to some extent on subsistence activities to supplement their livelihoods.

Table 8. Aleknagik Commercial Fishing Permits 2011

ALEKNAGIK COMMERCIAL FISHING PERMITS 2011	NUMBER OF PERMITS ISSUED	NUMBER OF FISHERMEN WHO FISHED
Herring	6	0
Salmon	21	17
<b>All Fisheries</b>	<b>27</b>	<b>17</b>

Source: Alaska Fishing Entries Commission

Most of Aleknagik’s main employers (Native Village of Aleknagik, City of Aleknagik and Aleknagik school) are funded in total or in part by government sources, which are subject to political forces beyond local control such as federal or state funding cuts. Building up private sector employment will bring the locus of control over economic growth closer to area residents. Active local businesses in Aleknagik are listed below.

Table 9. Aleknagik Businesses 2013

BUSINESS	DESCRIPTION
Alaska's Bearclaw Lodge	Arts, Entertainment and Recreation: Amusement and Recreation Industries
Aleknagik Island Lodge, LLC	Arts, Entertainment and Recreation: Amusement and Recreation Industries
Aleknagik Native Store	Trade: Supermarkets and Grocery Stores
Aleknagik School House Inn	Accommodation and Food Services: Bed and Breakfast
Bristol Bay Lodge	Real Estate, Rental and Leasing
WJ Instruction	Educational Services: Sports and Recreation Instruction
Wood River Farm	Trade: Fresh Fruit and Vegetable Merchant Wholesalers
Wood-Tikchik Guides	Agriculture, Forestry, Fishing and Hunting: Hunting and Trapping, Finfish Fishing

Source: State of Alaska Department of Commerce, Community and Economic Development

Table 10. Local and Regional Economic Development Resources, Aleknagik

Local and Regional Economic Development Resources	
Bristol Bay Economic Development Corporation (BBEDC)	Community Development Quota (CDQ) organization representing Bristol Bay communities (including Aleknagik).
Southwest Alaska Municipal Conference (SWAMC)	Regional non-profit economic development organization. <i>(Note: The 2013 Alaska Legislative budget defunded the ARDOR program. SWAMC may continue to exist, but it is unclear at this time what capacity.)</i>

## INFRASTRUCTURE AND UTILITIES

### TRANSPORTATION

Aleknagik is the only regional village with a road link to Dillingham. The Dillingham to Aleknagik road has been paved since 2004. The north shore of the lake is not road accessible; residents use skiffs to cross the lake in order to travel to Dillingham. In the winter, ice roads are used to connect the south and north shores. Within the next several years, residents will be able to cross the lake by bridge; the proposed Wood River bridge begins construction soon (2013 or 2014). Aleknagik also obtained a \$2.5 million capital appropriation (and IRR funding) to build the “Float Plane Road.” The environmental assessment for the road is being performed as of 2013.

Vehicles, skiffs, all-terrain vehicles (ATVs) and snow machines are the most frequent means of local transportation. Existing transportation facilities and services are summarized in the following table.

Table 11. Transportation Facilities, Aleknagik

Roads	
Aleknagik Lake Road	Connects Aleknagik’s south shore to Dillingham. Length: 19.5 miles; paved in 2004.
Aleknagik Lake Ice Road	Seasonal ice road across the lake
Air Facilities	
“New” Aleknagik airport	State-owned 2,070' gravel airstrip located on the north shore. Regular flights are scheduled through Dillingham.
Moody's Aleknagik Seaplane Base	Float plane facilities on the north shore
Tripod Airport	1,250' turf-gravel airstrip located two miles southeast of Aleknagik
Seventh Day Adventist's Mission School Airport	a 1,200' gravel airstrip with a crosswind runway
Air services	Mail, cargo, regular passenger and chartered air services are provided by Pen Air, Mulchatna Air, Tucker Air, Yute Air, and Northern Air Cargo.
Marine Facilities	
North shore marine facilities	City-owned and operated 100-foot dock, breakwater, barge landing, boat launch ramp, boatlift.
South shore marine facilities	State-owned boat launch (Lake Aleknagik State Recreational Site)
Public Transportation	
Senior Transportation Van Service	Provided by the City; provides transport to and from Dillingham three days per week. Allows non-senior passengers for \$10 each way.

## WATER AND WASTEWATER

Water sources in Aleknagik include individual wells, a well at the school, and lake water. There is no central piped water distribution system in Aleknagik. The majority of residents use individual wells, some haul water, and a few are served by a spring water catchment system.

Septic tanks, leachate fields and public sewage lagoons are used for sewage disposal. The north shore uses shared residential effluent pumps (REP units) that discharge into a piped system. As of 2013,

Aleknagik has 86 homes, of which 15-18 are on the north shore sewer system. There is no piped sewer system on the south shore of Lake Aleknagik. As of 2013, the City has applied for needed upgrades to the piped water/sewer system near the lake through the Alaska Native Tribal Health Consortium’s (ANTHC) Scattered Projects program; a water/sewer masterplan for the village was done through the Alaska Village Safewater Program; and the sewage lagoon is being tested in August.

Table 12. Water and Wastewater Facilities, Aleknagik

Water and Wastewater Facilities	
Sewage lagoon	North shore
Piped sewer system	Serves North Shore only.

## SOLID WASTE

Residents haul their solid waste to a City-operated landfill on the north shore that has recently been relocated. The old landfill site has been cleaned up, and the site has been planted over. The City also recently closed its South Shore landfill because it did not comply with state/federal requirements. It will be replanted, locked, and signage installed in summer 2013. Users pay an annual fee to dispose of their refuse. Eight people recently completed Hazardous Waste Operations and Emergency Response (HAZWOPER) training.

Table 13. Solid Waste Facilities, Aleknagik

Solid Waste Facilities	
Landfill	Class 3 landfill, operated by the City. Annual user fee for disposal.

## ENERGY

Nushagak Electric Cooperative, in Dillingham, provides electricity to Aleknagik. The utility generates power from diesel. Fuel is also used for heating and transportation (cars, trucks, snowmachines, four-wheelers and marine engines), purchased in bulk and stored in bulk fuel tanks. The City has recently improved its bulk fuel storage tanks by purchasing double-walled tanks. The school also has new tanks. On average, residents paid \$5.67 per gallon for fuel oil in 2012.<sup>1</sup>

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<sup>1</sup> <http://www.akenergyauthority.org/BiomassWoodEnergy/Aleknagik%20Final%20Report.pdf>

As the price of fuel has gone up, so have electricity costs. The average residential electricity rate (based on monthly usage of 500 kWh) was 38.98 cents per kWh in 2011.<sup>2</sup> With Alaska’s Power Cost Equalization (PCE) program, Aleknagik’s effective residential rate was 19.25 cents per kWh. Average use per residential customer was 338 kWh per month. When the Comprehensive Plan was written in 2005, Aleknagik residents paid 20.28 cents per kWh, and average use per residential customer was about 433 kWh per month. With the PCE program, Aleknagik residents may be paying less for electricity, but they are also using less electricity.

Table 14. Energy Facilities and Service Providers, Aleknagik

Electricity	
Nushagak Electric Cooperative	Info about Nush
Bulk fuel	
Moody’s Marina & Sea Lighterage	10 tanks. Total capacity: 44,700 gallons
City of Aleknagik	3 tanks. Total capacity: 10,300 gallons
Mission Lodge	4 tanks. Total capacity: 18,000 gallons
Aleknagik North Shore School	1 tank. Total capacity: 20,000 gallons

## COMMUNICATIONS

Communications service providers are summarized in the table below.

Table 15. Communications Service Providers, Aleknagik

Communications Service Providers	
Phone	Nushagak Telephone Cooperative, Inc. (local), GCI (long distance, cellular)
Teleconferencing services	Alaska Teleconferencing Network
Internet	GCI, Nushagak Telephone Cooperative, Inc.
Television station	ARCS
Radio station	KDLG AM radio station, Dillingham

<sup>2</sup> Most recent data available from the PCE program:  
<http://www.akenergyauthority.org/PDF%20files/FY11PCEreport.pdf>

## HOUSING

Generally, Aleknagik housing consists of single-family owner-occupied homes. The homes have similar values to the Dillingham Census Area as a whole, and are about 77 percent of the statewide average home value. In recent years, Aleknagik has built 10-12 new home units and done weatherization on other homes. The City is currently working on making two housing rental units available.

Table 16. Housing Service Providers, Aleknagik

Housing Service Providers	
Regional housing authority	Bristol Bay Housing Authority (BBHA)

Table 17. Aleknagik Housing Statistics 2010

<b>ALEKNAGIK HOUSING STATISTICS 2010</b>	<b>ALEKNAGIK</b>	<b>DILLINGHAM CENSUS AREA</b>	<b>ALASKA</b>
Homeownership rate	58.5	56.8	64.3
Median value of owner-occupied housing units	\$180,000	\$182,500	\$235,100
Persons per household	4	3.5	2.5
Median household income	\$50,313	\$57,681	\$69,014
Percent persons below poverty	29.10%	19.70%	9.50%

Source: US Census Bureau

Table 18. Aleknagik Housing Characteristics 2010

<b>ALEKNAGIK HOUSING CHARACTERISTICS</b>	<b>2010</b>
Total Housing Units	132
Occupied Housing (households)	71
Vacant Housing (units)	61
Vacant due to Seasonal Use (units)	50
Owner-occupied Housing (units)	51
Median Value Owned Homes	\$180,000
Renter-occupied Housing (units)	20
Median Rent Paid	\$913
Total Households	71
Average Household size (persons)	3.08
Family Households	47
Average Family Household size (persons)	3.79
Non-family Households	24

Source: US Census Bureau

## PUBLIC SERVICES

### EDUCATION

Aleknagik children in grades kindergarten through 8th grade attend Aleknagik North Shore School, which is part of the Southwest Region School District. The Aleknagik school had an enrollment of 27 students for the 2012-2013 school year, a decrease from the 2004 enrollment (34 students) reported in the 2005 Comprehensive Plan. South shore students are transported to the North Shore School either by boat or snow machine. High school students are bused to Dillingham, attend boarding schools, or live with relatives in communities that have high schools.

Table 19. Educational Facilities and Service Providers, Aleknagik

Educational Facilities and Service Providers	
Early Childhood	Parents-As-Teachers (PAT) and Early learning Opportunities (ELO) programs
K-8	Southwest Region School District, Aleknagik North Shore School
High School	Southwest Region School District. Most students go to Dillingham or Mt. Edgecumbe High School, Sitka
College*	University of Alaska Fairbanks, Bristol Bay Campus, Dillingham
Vocational*	Southwest Alaska Vocational and Education Center (SAVEC), King Salmon

\*All secondary education facilities are located outside Aleknagik, except distance education.

### RECREATION

Lake Aleknagik is located in the southwestern part of Alaska approximately 24 miles north of Dillingham. It is the southernmost in a string of lakes that form the Wood River Lakes system. With road access to Dillingham, the village of Aleknagik on the lake's southern end functions as the gateway to Wood Tikchik State Park. Wood Tikchik State Park is the largest state park in the United States and one of Alaska's premier sport fishing areas. Residents of Aleknagik, Dillingham and nearby villages use the park year-round. During prime fishing and hunting seasons (June 15 - October 1), visitation increases considerably from outside visitors. The park is used for fishing (mainly salmon), hunting (moose and caribou), gathering firewood, picking berries, trapping, and access to other areas in the region.

On the south shore, the Lake Aleknagik State Recreational Site has a boat launch, picnic sites, picnic shelter, and toilets as well as short and long term parking for North Shore residents and businesses. This recreational site is already used to capacity most summer days with visitors from Dillingham, local vehicles and the many lodge businesses that operate on Lake Aleknagik. The boat launch is the jumping off point for water travel to and from the north and south shores of Aleknagik.



Table 20. Local Recreational Facilities, Aleknagik

Local Recreational Facilities	
Lake Aleknagik State Recreational Site	boat launch, picnic sites, picnic shelter, toilets, parking

## COMMUNITY WELLNESS

### HEALTHCARE

Aleknagik is classified as a highway village, located in EMS Region 2I of the Bristol Bay region. Aleknagik has a new North Shore Health Clinic, jointly operated by the City of Aleknagik and the Bristol Bay Area Health Corporation (BBAHC). The City has a well-trained emergency medical team, the Aleknagik First Responders Group. Emergency services are provided by volunteers and a health aide, and they have limited highway, air and satellite access. Kanakanak Hospital, also operated by BBAHC, is located in Dillingham, about 25 road miles away.

Table 21. Healthcare and Community Wellness Service Providers, Aleknagik

Healthcare and Community Wellness Service Providers	
North Shore Health Clinic	City of Aleknagik and BBAHC
Emergency medical services	Aleknagik First Responders Group. The City owns and operates an ambulance and emergency response boat.
Other Community Wellness Services	Tribal Children’s Service Worker (TCSW), Family Service Worker (FSW)
Hospital	Kanakanak Hospital in Dillingham
Native Regional Health Corporation	Bristol Bay Area Health Corporation (BBAHC) serves Bristol Bay.

## PUBLIC SAFETY, FIRE AND EMERGENCY SERVICES

Aleknagik’s public safety, fire and emergency services are summarized in the table below. Aleknagik recently built a new larger Fire Hall/EMS building to house the equipment and offices of the Fire and EMS Departments, and has an administrator to oversee the fire and EMS Departments. Aleknagik now has a search and rescue boat and water rescue equipment, and has obtained a new fire engine and provided volunteer training for fire and first responders.

Table 22. Public Safety, Fire and Emergency Services, Aleknagik

Public Safety, Fire and Emergency Services	
Police	Village Public Safety Officer (VPSO). A State Troopers station is located in Dillingham.
Fire	Aleknagik Volunteer Fire Department. The City owns and operates a fire hall and fire truck.
Emergency medical services	Aleknagik First Responders Group. The City owns and operates an ambulance and emergency response/search and rescue boat.

## OTHER FACILITIES AND SERVICES

Other public facilities and services are summarized in the table below.

Table 23. Other Public Facilities and Services, Aleknagik

Other Public Facilities and Services	
North Shore Community Hall	
Aleknagik City Hall	
Aleknagik Library	
Post Office	US Postal Service, on North Shore
Maintenance equipment	Grader, septic pumping truck, dumptrucks, bulldozer, forklift, loader, excavator

## LEADERSHIP AND LOCAL GOVERNANCE

### CITY OF ALEKNAGIK

The City of Aleknagik was established as an incorporated second-class city on March 26, 1973. The City has a “Strong Mayor” form of government. Regular elections in Aleknagik are held on the first Tuesday in October. City Council meetings are held on the second Tuesday of the month. The City levies a five percent sales tax and a five percent accommodations tax. Aleknagik has no property tax.

### ALEKNAGIK TRADITIONAL COUNCIL

The Aleknagik Traditional Council is federally recognized as the governing body of the Native residents of Aleknagik. The Traditional Council consists of seven members. The Council is responsible for managing tribal affairs for the community. They operate a store on the north shore, provide public services, and are expanding their role in the community with a written constitution and a tribal court for members.

Table 24. Local Governing Bodies and Other Civic-Supporting Entities, Aleknagik

Local Governing Bodies and Other Civic-Supporting Entities	
City Government	City of Aleknagik, Second-class city
Tribal Government	Aleknagik Traditional Council
Village ANCSA* Corporation	Aleknagik Natives Limited (ANL). ANL is a private, for-profit corporation, and is the largest landowner in the area.
Regional ANCSA* Corporation	Bristol Bay Native Corporation (BBNC). Currently, BBNC is a diversified holding company.
Regional non-profit	Bristol Bay Native Association (BBNA).

\*Alaska Native Claims Settlement Act (ANCSA)

# VISION, VALUES AND RECENT ACCOMPLISHMENTS

## VISION

Aleknagik is a healthy and family-oriented community that continues to develop by improving infrastructure, diversifying the economy, and training the workforce, while protecting social and cultural values, including a positive environment for families, opportunities for subsistence, and preservation of natural resources and a pristine environment.

## VALUES

The community of Aleknagik values our subsistence way of life; understanding of community; planning efforts for the future; traditional activities such as hunting, fishing, beading, berry picking; education, including higher education; clean, healthy and natural environment; and family – children, parents and Elders.

## RECENT ACCOMPLISHMENTS

The community of Aleknagik has accomplished much since the 2005 Comprehensive Plan.

- Obtained a new fire engine and provided volunteer training for fire and first responders.
- The north shore landfill has been relocated, the old landfill site has been cleaned up, and the site has been planted over.
- The City has closed the South Shore landfill site because it did not comply with state/federal requirements. It will be replanted, locked, and signage installed in summer 2013.
- Aleknagik has a new health clinic.
- The Wood River proposed bridge begins construction soon (2013 or 2014).
- Aleknagik now has a search and rescue boat and water rescue equipment.
- The Dillingham to Aleknagik road has been paved.
- The City has improved its bulk fuel storage tanks by purchasing double-walled tanks. The school also has new tanks.
- Aleknagik's community mapping project has been completed.

- The Nature Conservancy mapping project is complete within the Bristol Bay Native Corporation's service area of villages and lands (it notes traditional place names and sites used by the people, as well as what they were used for).
- Aleknagik obtained a \$2.5 million capital appropriation (and IRR funding) to build the "Float Plane Road." The environmental assessment for the road is being performed as of 2013.
- Aleknagik has built 10-12 new home units and done weatherization on other homes.
- Eight people completed Hazardous Waste Operations and Emergency Response (HAZWOPER) training.
- Aleknagik built a new larger Fire Hall/EMS building to house the equipment and offices of the Fire and EMS Departments, and has an administrator to oversee the fire and EMS Departments.
- Aleknagik has obtained needed capital equipment: a grader, fire equipment, trailer, loader, excavator
- Winter trails have been surveyed and a winter trails map has been completed. The land will be re-conveyed to the City for regular maintenance. The winter trail to second lake has been surveyed; ANL will convey the trail to the City to maintain.
- The City is currently working on making two housing rental units available.
- The old clinic has been converted into a rentable apartment/office.

# GOALS, OBJECTIVES, ACTIONS

## GOALS SUMMARY

This section includes goals, objectives and actions for implementing the plan. Goals are listed below:

- Goal 1. Maintain Aleknagik’s character, identity and sense of community.
- Goal 2. Reserve space for important anticipated community needs.
- Goal 3. Diversify the local economy and strengthen existing industries and economic opportunities.
- Goal 4. Increase the skills and participation of Aleknagik’s local workforce.
- Goal 5. Develop and maintain a local trail system.
- Goal 6. Improve lake and marine transportation.
- Goal 7. Develop a safe and efficient road system.
- Goal 8. Provide public transportation options.
- Goal 9. Provide and improve essential public facilities and services.
- Goal 10. Ensure village health and safety.
- Goal 11. Provide quality education and increase opportunities for young people to continue to live and work in Aleknagik.
- Goal 12. Maintain and strengthen cultural traditions.
- Goal 13. Maintain the City’s ability to provide governance and essential community services.
- Goal 14. Encourage inter-governmental/inter-agency partnerships and service coordination.

## LAND USE AND ENVIRONMENT

### GOAL 1. MAINTAIN ALEKNAGIK'S CHARACTER, IDENTITY AND SENSE OF COMMUNITY.

Policy/Objective 1.1 Keep the north shores and south shores of the village connected.

- Design and construct the Wood River Bridge. *(under Transportation)*
- Increase boat docking capacity on both shores of the lake. *(under Transportation)*
- Hold community-building events to maintain the community's coherency and prevent north shore-south shore divisions. *(under Community Wellness)*

ACTION	RESPONSIBILITY	STATUS
Locate service areas for city services so they are convenient for all residents without duplicating services. <i>(Completion of the bridge will support this.)</i>	City, ATC, ANL	Ongoing

Policy/Objective 1.2 Plan for impacts of Wood River Bridge and road and for increasing tourism and recreation use.

- Develop a community tourism plan. *(under Economic Development)*
- Identify and establish visitor parking areas. *(under Transportation)*
- Plan trails and trailheads to guide recreation users to stay on routes that avoid disrupting community life. *(under Transportation)*
- Plan for land uses and beach access before the bridge is built. *(under Land Use, Goal 2)*

ACTION	RESPONSIBILITY	STATUS
Develop strategies to minimize problems with trash and other negative impacts associated with tourism and recreation use. Develop signs and a Visitors Guide to welcome visitors, educate them on how to respectfully use public areas, and deter them from private property.	City, ATC	In progress
Encourage the majority of tourism-related facilities (public and private) to locate on the south side of the lake, near the boat launch and future bridge crossing (e.g., float plane road/seaplane dock park).	City	Ongoing
Establish and post speed limits to reduce speeding.	City	Not started

ACTION	RESPONSIBILITY	STATUS
Obtain and keep fire suppression kits in key locations around Aleknagik.	City	Not started
Create public spaces to direct visitor uses (e.g., a park on the south side of the bridge and visitor information/welcome sign and station with interpretive signage about the cultural area, possibly a pavilion or other amenity).	City	Not started
Expand VPSO patrol to include the Bridge, once built.	City, ATC	Not started
Talk with Native allotment owners in areas south and east of the bridge about their trespass concerns and if there is a need for a trails plan in the area or signage about trespassing.		
Provide waste receptacles and plan for waste removal in frequently used public areas.	City, ATC	Not started
Expand community clean-up/beautification days. <i>(Currently Aleknagik has a spring cleanup; could start planning an additional fall cleanup.)</i>	City, ATC	Ongoing
Develop policy/ordinances about trespassing on private property.	City	Not started

Policy/Objective 1.3 Manage the lake and surrounding lands to protect water, air quality and sensitive habitat areas, to maintain a clean, safe village environment, and to maintain the community's high scenic quality.

- Update the existing hazardous waste plan. *(under Public Facilities and Services, Community Wellness)*
- Create and implement a plan for cleaning up old vehicles/machinery. *(under Public Facilities and Services)*

## GOAL 2. RESERVE SPACE FOR IMPORTANT ANTICIPATED COMMUNITY NEEDS.

Policy/Objective 2.1 Guide future development to support community goals and provide needed land for anticipated community needs (e.g., commerce, transportation, housing, community facilities and infrastructure).

- Implement transportation and utilities plans to support future growth. (*under Public Facilities and Services, and Transportation*)
- Consider forming a borough. (*under Leadership*)

ACTION	RESPONSIBILITY	STATUS
Develop a land use zoning plan to ensure better planning for new development. ( <i>Currently seeking professional assistance.</i> )	City Planning Committee	In progress
Establish an affordable means for the City to administer the land use zoning plan.	City	Not started
Identify possible areas for future expansion. Consider annexing additional land. ( <i>Starting as part of 2013 comp plan update.</i> )	City	In progress
Increase available land for shareholders and non-shareholders (i.e., land for new business development or housing).	ANL	Ongoing

Policy/Objective 2.2 Protect and ensure access to important subsistence areas.

ACTION	RESPONSIBILITY	STATUS
Incorporate BBNC subsistence areas map into Aleknagik maps.	ATC	In progress
Reserve key subsistence areas for local residents' subsistence use, within city boundaries and further into Wood Tikchik State Park. ( <i>Currently looking at zoning and other tools for land preservation for subsistence resources.</i> )	City, ATC, ANL, Wood Tikchik State Park	In progress

Policy/Objective 2.3 Identify, protect and reserve recreation sites, trails, and lake access for all residents.

- Develop a community trails plan, identifying and reserving key trails. (*under Transportation*)

ACTION	RESPONSIBILITY	STATUS
Reserve public right-of-ways and establish land use standards when land is subdivided to establish/ maintain/ improve public access to the lake and other important recreation and subsistence areas. ( <i>The City is investigating the possibility of mandating a public easement to the lake; need to consider liability.</i> )	ANL (can make reservations), City	In progress

Policy/Objective 2.4 Plan for and provide housing within the City of Aleknagik. Ensure sufficient land is available so future generations have space for new homes.

ACTION	RESPONSIBILITY	STATUS
Develop and maintain low-income multi-family housing.	ATC and City resolution to support. BBHA provides.	Not started
Develop and maintain independent living, elder, ADA accessible housing. ( <i>Envision a 10-15 unit project; e.g., Togiak, New Stuyahok, Naknek.</i> )	ATC and City resolution to support. BBHA provides.	Not started
Make land available for housing (e.g., ANL has leased land for people to build their own homes; the City has waterfront land originally designated for a school that could be repurposed for housing).	ANL, City	Ongoing

## ECONOMIC DEVELOPMENT

### GOAL 3. DIVERSIFY THE LOCAL ECONOMY AND STRENGTHEN EXISTING INDUSTRIES AND ECONOMIC OPPORTUNITIES.

Policy/Objective 3.1 Encourage locally-owned self-sustaining small businesses.

ACTION	RESPONSIBILITY	STATUS
Identify micro-lending/bank loan programs that residents could use; post information with existing job postings.	City	Ongoing
Encourage residents to use BBEDC opportunities in business incubator training and support for small businesses. ( <i>The Alaska Small Business Development Center is also a resource: <a href="http://aksbdc.org/">http://aksbdc.org/</a></i> )	Residents, BBEDC	Ongoing
Make land available for lease at affordable rates.	Private landowners	Ongoing
Join (have an Aleknagik representative on) the Dillingham Chamber of Commerce to promote Aleknagik and its businesses (e.g., tourism related businesses, cottage industries, small businesses), while respecting its culture and subsistence lifestyle. Pay dues and advertise.	Dillingham Chamber of Commerce, Aleknagik businesses	Not started
Hold an annual Business/Chamber Meeting in Aleknagik.	lodges, government agencies, and local businesses	Not started
Encourage someone to start a business fixing boats/small engine repair: e.g., provide assistance identifying a location.	Community	Not started

Policy/Objective 3.2 Support private service-oriented businesses (e.g., child care center, restaurant, grocery store).

- No specific actions identified.

Policy/Objective 3.3 Encourage and make allowance for home-based businesses (e.g., Dillingham has tax limits on home-based businesses).

- No specific actions identified.

Policy/Objective 3.4 Capitalize on the skills of local artists.

- Create a local Native Dance Group. (*under Culture*)

ACTION	RESPONSIBILITY	STATUS
Support local arts and crafts sales, at local craft or resale opportunities (e.g., Dillingham community garage sale) or online (e.g., Dillingham Trading Post).	Local artists, Community	Ongoing
Utilize existing funding and marketing assistance programs to connect local artists to larger markets.	Local artists	Ongoing

Policy/Objective 3.5 Increase value and wealth-creation from commercial fishing.

ACTION	RESPONSIBILITY	STATUS
Explore regional and high seas fishery jobs available to the community; disseminate findings.	BBEDC	Ongoing
Explore value-added products and niche marketing strategies that would provide jobs and economic stability to the area. The Community could build and lease needed facilities or it could be done entirely by private businesses.	BBEDC	Ongoing
Explore the possibility of year round fishing and processing that would permit the entry of the younger generation to the fishing industry.	BBEDC	Ongoing
Engage in partnerships with the Bristol Bay Economic Development Corporation (BBEDC) to encourage participation in local, regional and statewide fisheries.	BBEDC, ANL, ATC and the City of Aleknagik	Ongoing
Create a community net loft.	BBEDC, ANL, ATC and the City of Aleknagik	Not started

Policy/Objective 3.6 Increase local benefit from the continued development of visitor-related services and business.

ACTION	RESPONSIBILITY	STATUS
Create a Visitor's Guide (flyer/map).	City	Not started
Create an information kiosk at the south side of the Wood River Bridge.	City	Not started
Support the creation of a museum, visitor's center and gift shop (e.g., at SDA Church).	City, ATC, ANL	Not started
Develop a community tourism plan after the bridge is built.	City, ATC, ANL	Not started

Policy/Objective 3.7 Work with local lodges, Wood Tikchik State Park, Dillingham Chamber of Commerce to encourage visitation.

- No specific actions identified.

#### GOAL 4. INCREASE THE SKILLS AND PARTICIPATION OF ALEKNAGIK'S LOCAL WORKFORCE.

Policy/Objective 4.1 Encourage job training and local hire.

- Provide job training that directly relates to jobs in the Aleknagik area (e.g., computers, fly-fishing academy for guiding, survival classes, net mending/hanging, welding, boiler/furnace maintenance, carpentry and construction). *(under Education)*

ACTION	RESPONSIBILITY	STATUS
Maintain the City's vendor source list and job bank.	City	Ongoing
Provide training opportunities for displaced fisher-people.	BBEDC, SAVEC	Ongoing
Introduce elementary school students to the different kinds of jobs in the community to inspire them early.	School	Ongoing
Offer scholarships and other support for getting people trained, licensed and certified for local jobs.	Community	Ongoing
Provide rental housing and amenities to attract and retain people for jobs in Aleknagik.	Community	Ongoing

## TRANSPORTATION

### GOAL 5. DEVELOP AND MAINTAIN A LOCAL TRAIL SYSTEM.

Policy/Objective 5.1 Develop and maintain trails for recreation and access to subsistence areas.

- Reserve public right-of-ways and develop land use standards that retain public access to the lake and other recreation and subsistence destinations when land is subdivided. *(under Land Use)*

ACTION	RESPONSIBILITY	STATUS
Develop a community trails plan that identifies and reserves key trails used by local residents and out of town visitors.	ANL (can make reservations), City	Winter trail plan in progress. Summer trail plan not started.
Use trails plan to reserve trail routes and establish a formal trail system, working with landowners.	ANL (can make reservations), City	Not started
Develop trails, trailheads and parking areas that guide recreation use to locations that do not disrupt local life. <i>(Awarded \$1,000 BBNC grant, Native Nameplaces project)</i>	City	In planning stages
Mark, sign, and improve trail bridges for the safety and welfare for all users of the trails for winter and summer uses.	City	Not started

### GOAL 6. IMPROVE LAKE AND MARINE TRANSPORTATION.

Policy/Objective 6.1 Decrease congestion and eliminate conflict between different modes of transportation on the lake.

ACTION	RESPONSIBILITY	STATUS
Redirect float plane landings and take-off.	City	In progress
Build a public Seaplane Dock at the end of the Float Plane Road to take traffic away from the village.	City	In progress

Policy/Objective 6.2 Increase boat docking and storage capacity on both shores of the lake.

ACTION	RESPONSIBILITY	STATUS
Plan and construct a north shore docking area to accommodate increased traffic as a consequence of the Wood River Bridge.	City	Not started
Increase north and south shore skiff-type docking capacity and related parking ( <i>which is currently over limit in summer months</i> ).	ADOT/PF	In progress
Consider a floating boat dock to provide individual slips for boats that people could rent.	City	In progress
Establish a new location for winter fishing vessel storage: a secure area that will provide boat and equipment storage for commercial fishing boat owners; could also be used for pleasure boats. ( <i>The Float Plane Road has been selected on the south shore; the City expanded facilities on the north shore.</i> )	City	In progress

## GOAL 7. DEVELOP A SAFE AND EFFICIENT ROAD SYSTEM.

Policy/Objective 7.1 Maintain and improve Aleknagik’s roads.

- Adopt a basic subdivision ordinance that requires developers to meet City standards for road and trail access and provision of utilities. (*under Land Use*)
- Expand equipment storage (airport grader, etc.). (*under Public Facilities and Services*)

ACTION	RESPONSIBILITY	STATUS
Improve and maintain the road systems on the south and north shores. After the bridge is built, additional roads will need to be maintained to the level acceptable for emergency services vehicles.	City, ATC	Ongoing
Own and maintain appropriate equipment.	City	Ongoing
Recruit and retain trained staff to operate and maintain equipment ( <i>may involve recruitment scholarships/funding, BBNA pre-entry program; see Education</i> ).	City	Ongoing
Implement priority road projects identified in Aleknagik’s Long-Range Transportation Plan.	City, ATC	Ongoing
Pave roads to cut down on dust.	City, ATC	Not started



Policy/Objective 7.2 Design and construct a bridge across the Wood River; plan for impacts of the Wood River Bridge.

ACTION	RESPONSIBILITY	STATUS
Design and construct the Wood River Bridge.	City	Bridge construction to begin 2013-2014.
Plan for resident and visitor parking on the north shore.	City	Not started
Establish a system of parking fees to cover community costs.	City	Not started

### GOAL 8. PROVIDE PUBLIC TRANSPORTATION OPTIONS.

Policy/Objective 8.1 Provide public transportation options.

ACTION	RESPONSIBILITY	STATUS
Provide safe transportation for children and youth traveling to and from youth activities (e.g., Safe Routes to School Program).	ATC, City, ANL, Community	Not started
Conduct a Coordinated Transportation Plan/Aleknagik Transit Plan, obtain funding for, and establish a shuttle service to provide regular transportation to and from Dillingham. <i>(A shuttle bus could be used as a school bus during the school year and as a tour bus during the summer.)</i>	City, ATC, BBNA, ADOT&PF	Not started

## PUBLIC FACILITIES AND SERVICES

### GOAL 9. PROVIDE AND IMPROVE ESSENTIAL PUBLIC FACILITIES AND SERVICES.

Policy/Objective 9.1 Upgrade the City water and wastewater system.

ACTION	RESPONSIBILITY	STATUS
Fix existing problems with the north shore water and sewer system. <i>(2013: got \$85,000 Village Safe Water bond to fund repairs.)</i>	City, ANTHC	In progress
Outline subdivision development requirements to require perc (percolation) tests and provide for adequate water and sewer systems where appropriate.	City	Not started

Improve the north shore sewage lagoon to comply with state and federal requirements and to improve the health and safety of the people of north shore.	City, ANTHC	Ongoing
Perform regular water testing.	City, BBHC	Ongoing
Install and maintain storm drains where appropriate.	City	Not Started

Policy/Objective 9.2 Manage solid waste effectively, efficiently and safely.

- Update hazardous waste plan. *(under Community Wellness)*

ACTION	RESPONSIBILITY	STATUS
Create and implement a plan for cleaning up old vehicles/machinery; talk to Dillingham about coordinating clean-up activities. <i>(The City of Aleknagik currently has an annual haul. EPA has a planning grant but it's very competitive.)</i>	City, residents, businesses and agencies	In progress
Designate a swap area at the landfill for old vehicles and machine parts.	City	Not started
Take advantage of State law that allows the City to take abandoned boats.	City	Not started
Increase the amount of solid waste that is recycled.	City	Ongoing

Policy/Objective 9.3 Support Nushagak's alternative energy efforts.

- No specific actions identified.

Policy/Objective 9.4 Expand communications infrastructure (phone and Internet coverage).

ACTION	RESPONSIBILITY	STATUS
Work with GCI to get better, more consistent coverage and service (e.g., send letter from councils).	City, ATC	In progress
Create more public Internet access areas.	City, ATC	Not started

Policy/Objective 9.5 Provide ample recreation opportunities for residents and visitors.

- Additional actions included under Policy/Objective 5.1 Develop and maintain trails for recreation and access to subsistence areas.

ACTION	RESPONSIBILITY	STATUS
Establish a park at the seaplane dock at the end of the float plane road.	City	Not started
Develop a multipurpose recreation area with a slab for basketball, skate and skateboard in summer and hockey rink in winter, surrounded by a picnic area with barbecues and a playground.	ATC, City	Not started
Develop an outdoor basketball court.	ATC, City	Not started
Create a beach park away from motorized transportation.	ATC, City, ANL	Not started
Provide fitness facilities and group activities (e.g., basketball games, yoga classes, zumba). Promote walking, hiking, and a cross country ski program in the school.	City, ATC, ANL, SWRSD	Not started

Policy/Objective 9.6 Provide other public facilities and services as needed.

ACTION	RESPONSIBILITY	STATUS
South shore maintenance shop for equipment maintenance and warm storage.	City	In progress
Purchase patient and transport vehicle.	BBEDC	In progress
Larger City Hall, offices and public meeting space. Feasibility study would include possible uses of the existing space, SDA church or other space.	City, ATC	Ongoing
Create a library.	City, ATC	Ongoing
Create a washeteria.	City, ATC	Ongoing
South Shore Maintenance Shop for equipment maintenance and warm storage.	City	In progress
Continue to expand law enforcement: apply for a second VPSO, expand current VPSO patrol to include the bridge once built ( <i>under Land Use and Environment</i> ), and obtain clarification on the public safety responsibilities of the Park Rangers.	City	In progress

## COMMUNITY WELLNESS

### GOAL 10. ENSURE VILLAGE HEALTH AND SAFETY.

Policy/Objective 10.1 Improve access to resources such as clean water, fire protection, education and healthcare.

- Establish a community shuttle to provide regular transportation to healthcare facilities in Dillingham. *(under Transportation)*
- Provide fitness facilities and group activities (e.g., basketball games, yoga classes, zumba). Promote walking, hiking, and a cross country ski program in the school. *(under Public Facilities and Services)*
- Pave roads to cut down on dust. *(under Transportation)*
- Continue to expand law enforcement. *(under Public Facilities and Services)*

ACTION	RESPONSIBILITY	STATUS
Use the Bristol Bay Counseling Center in Dillingham. <i>(Currently used on a crisis basis.)</i>	Community	Ongoing
Hold wellness conferences and workshops. Increase participation in health fairs in Aleknagik.	BBAHC	Ongoing
Provide information and training about family planning, disease prevention, sexual awareness and peer pressure to youth.	Health aides, family members, parents	Ongoing
Include family planning, disease prevention, sexual awareness, suicide awareness and peer pressure in the school curriculum. Provide onsite counseling visits from BBAHC.	Community School Committee and regional school board, BBAHC	Ongoing
Provide mental and behavioral health prevention and intervention services to community members, including positive parenting programs (e.g., behavioral health aide, Bring the Kids Home).	BBAHC itinerant staff, village role models, TCSW and FSW	Ongoing
Provide continuing general wellness training for City, Tribe, and school staff.	City, ATC, SWRSD, BBAHC	Ongoing

Policy/Objective 10.2 Improve nutrition and increase access to healthy foods.

- Support the location or creation of a grocery store in Aleknagik. (*under Economic Development*)

ACTION	RESPONSIBILITY	STATUS
Start a community garden.	City, ATC, ANL, BBAHC	Not started
Incorporate Native foods into the school lunch program.	SWRSD	Ongoing
Educate youth and adults about good nutrition and diabetes prevention. Request that health aides provide nutrition classes for youth and adults on a regular basis. ( <i>Have SMARTS program in the gym every night.</i> )	SWRSD, BBAHC	Ongoing
Begin a senior meals program.	City, ATC, BBAHC	In planning stages

Policy/Objective 10.3 Provide emergency response services.

ACTION	RESPONSIBILITY	STATUS
Update the emergency response plan annually.	IGAP, City, ATC, BBAHC, Hazmat Team EMS, fire, health providers, hospital, Medivac, HAZMAT	Ongoing
Encourage and maintain Hazardous Spill Response certifications.	IGAP, City, ATC	Ongoing
Prioritize facility and equipment upgrades.	City	Ongoing
Upgrade Aleknagik’s firefighting system (e.g., with fire hydrants).	City, BBAHC, Hazmat Team, State and Federal Homeland Security	Not started

Policy/Objective 10.3 Eliminate substance abuse, and support families.  
*(Substance abuse prevention and intervention is a top community wellness priority.)*

ACTION	RESPONSIBILITY	STATUS
Provide alternatives to drugs and alcohol: youth programs, cultural activities, and opportunities for kids, families and elders to be together (e.g., subsistence outings).	Community, BBAHC ATC	Ongoing
Start support groups, such as a village Wellness Team or AA program. Identify a facility to hold meetings.	Community, BBAHC	Not started
Increase law enforcement presence.	City	In progress
Increase access to mental and behavioral health services.	Community, BBAHC	In progress
Provide rehabilitation and transition programs, such as a Jane's Place in Aleknagik <i>(like Jake's Place in Dillingham)</i> .	BBAHC, Service provider(s)	Not started

Policy/Objective 10.4 Improve and develop community-building events.

- Build the Wood River Bridge to improve access to community events. *(under Transportation)*
- Build a multi-use facility to house events. *(under Culture)*
- Protect subsistence areas that sustain existing community-building activities. *(under Land Use)*

ACTION	RESPONSIBILITY	STATUS
Encourage organizations and individuals such as parents, churches, school, City, Traditional Council and ANL to host/sponsor community gatherings and events.	Community	Ongoing
Host a summer barbeque for Aleknagik, Dillingham and surrounding villages.	Community	Not started

Policy/Objective 10.5 Develop more youth programs and activities.

- Transportation to Dillingham for youth outing. *(under Transportation: Public Transportation)*

ACTION	RESPONSIBILITY	STATUS
Volunteer-supervised youth field trips to Twin Lakes for ice skating and hockey in winter.	Community	Ongoing
Elder-youth programs teaching traditional skills and knowledge.	ATC	Ongoing
Organized games and combined-age group sporting activities.	Tribal Children’s Service Worker (TCSW), SWRSD, local churches	Ongoing
Designate a space for youth-oriented activities, gathering and socializing spaces. The youth center could have vending machines, pool table, arcade and games/activities.	ATC, City, ANL	Ongoing
Start a breakfast club for students before school.	SWRSD	Ongoing
Start a summer clean up job for youth.	City, ATC, ANL	Not started

Policy/Objective 10.6 Develop early childhood programs.

ACTION	RESPONSIBILITY	STATUS
Identify a facility to house early childhood programs and childcare services (e.g., private in-home or church based early childhood development center).	Service provider	Not started
Secure funding to support early childhood programs and childcare services.	City, ATC, Service provider	Ongoing
Reinstate the Headstart program and increase enrollment to meet minimum requirements for sustaining the program. <i>(Currently, don’t have enough kids for Head Start; need 15 or more.)</i>	Service provider	Not started
Continue to utilize and support the Parents-As-Teachers (PAT) and Early Learning opportunities (ELO) programs.	Service provider	Ongoing
Apply for funds (e.g., RURALCAP) for a Children’s Day Care Center; could also be an area for Head Start and the PAT program.	City, ATC	Not started

## EDUCATION

### GOAL 11. PROVIDE QUALITY EDUCATION AND INCREASE OPPORTUNITIES FOR YOUNG PEOPLE TO CONTINUE TO LIVE AND WORK IN ALEKNAGIK.

Policy/Objective 11.1 Ensure the operation of the Aleknagik School.

- Build the Wood River Bridge to provide better access for south shore students. *(under Transportation)*
- Provide transportation to Dillingham to improve access to training and education. *(under Transportation)*
- Promote education via communications improvements: establish a computer lab, community-wide wireless or wireless hotspots, and improve cell phone coverage. *(under Economic Development, Public Services and Facilities)*
- Encourage growth in job opportunities and therefore numbers of families with school-aged children residing in the community. *(under Economic Development)*

ACTION	RESPONSIBILITY	STATUS
Evaluate the ratio of school staff to students to see if cost savings can be made.	SWRSD	Ongoing
Host more community functions at the school to raise money.	SWRSD	Ongoing
Provide incentives for parents to send their children to the Aleknagik school rather than to Dillingham.	Community	Ongoing
Continue to work with the school to ensure that the community and school support the same educational priorities.	City, ATC, SWRSD, Alaska Department of Education	Ongoing

Policy/Objective 11.2 Improve job training and higher education.

ACTION	RESPONSIBILITY	STATUS
Provide job training that directly relates to jobs in the Aleknagik area (e.g., computers, fly-fishing academy for guiding, survival classes, net mending/hanging, welding, boiler/furnace maintenance, carpentry and construction).	SAVEC, UAF Bristol Bay Campus, local employers, BBNA, BBAHC, BBHA, BBNC, Nushagak Cooperative Electric, Dillingham Chamber of Commerce, Alaska Department of Labor, Alaska Department of Education	Ongoing
Provide scholarships and encouragement to keep students in school.	City, ATC, ANL, local employers, BBNA, BBEDC	Ongoing
Identify ways to increase the college graduation rate for Aleknagik students.	Community, SWRSD	Ongoing
Provide more on-the-job training.	Local employers	Ongoing

Policy/Objective 11.3 Ensure college graduates have jobs to come home to in the village.

- *(under Economic Development)*

## CULTURE

### GOAL 12. MAINTAIN AND STRENGTHEN CULTURAL TRADITIONS.

Policy/Objective 12.1 Continue to teach culture in schools, homes, and the community. Teach youth to have pride in their Native identity and culture.

- Provide more cultural activities (run by Elders), such as potlucks with Yup'ik Traditions (e.g., dancing, drumming, traditional crafts). *(under Community Wellness)*

ACTION	RESPONSIBILITY	STATUS
Hire a Native Youth Olympics instructor in the school.	AYC	Not started
Teach carving, skin sewing, native dancing, skin tanning, sled building, and net mending.	University	Ongoing
Teach Yup'ik language to young people.	School	Ongoing

ACTION	RESPONSIBILITY	STATUS
Create a dedicated space for teaching traditional skills (e.g., SDA church cultural and visitor center).	City, ATC, ANL	Not started
Reclaim local artifacts and display, along with art from local craftspeople.	Community	Ongoing
Continue to support and encourage the Community School Committee and regional school board to include cultural knowledge in the school curriculum, as well as teachers who incorporate Yup'ik languages into the curriculum.	Community	Ongoing
Encourage parents, elders or other community members to teach subsistence skills and survival skills to young people.	ATC	Ongoing
Regularly hold a cultural circle.	ATC, ANL, City	Ongoing
Assemble a book of elders' stories and words of wisdom.	ATC	Not started
Create a local Native Dance Group. Hold meetings, raise funds for regalia/travel, and book performances.	ATC	Not started

Policy/Objective 12.2 Build a multi-use facility to house cultural activities and other community services.

ACTION	RESPONSIBILITY	STATUS
Create a community multi-use facility to house cultural, educational, business-development, youth-oriented and other community events.	City, ATC, ANL	In progress
Seek funding to begin the planning process.	City, ATC, ANL	In progress
Form a committee to steer the plan.	City, ATC, ANL	In progress
Conduct site selection, feasibility study, and preliminary design.	City, ATC, ANL	In progress

Policy/Objective 12.3 Continue to preserve and protect subsistence areas and sites of cultural importance.

- Reserve key subsistence areas for local residents' subsistence use. (*under Land Use*)
- Reserve public right-of-ways and establish land use standards when land is subdivided to establish/ maintain/ improve public access to the lake and other important recreation and subsistence areas. (*under Land Use*)

## LEADERSHIP

### GOAL 13. MAINTAIN THE CITY'S ABILITY TO PROVIDE GOVERNANCE AND ESSENTIAL COMMUNITY SERVICES.

Policy/Objective 13.1 Continue to develop local leadership and youth leadership.

ACTION	RESPONSIBILITY	STATUS
Provide or provide access to leadership training and capacity building programs.	City, ATC, ANL	Ongoing
Encourage younger residents to run for local office positions.	City	Ongoing
Talk to BBNC about allowing/providing youth participation in existing leadership training programs.	City	Ongoing

Policy/Objective 13.2 Maintain the City's ability to pay for essential community services.

- Support local business and lodges who provide a steady source of revenue for the City. Encourage sustainable visitor-related economic development. (*under Economic Development*)

ACTION	RESPONSIBILITY	STATUS
Consider projects that will generate revenue for the City or ANL, such as fuel sales, land sales or a visitor's center.*	City, ANL	Ongoing

\*A visitor's center could cost as much as or more than the revenue it generates, depending on how it is managed.

**GOAL 14. ENCOURAGE INTER-GOVERNMENTAL/INTER-AGENCY PARTNERSHIPS AND SERVICE COORDINATION.**

Policy/Objective 14.1 Partner with Dillingham, Choggiung and other local organizations and entities on projects.

- Work with area landowners on a trails plan and implementation. *(under Transportation)*
- Partner with the Dillingham Chamber and Wood Tikchik State Park to draw visitor-based business to Aleknagik. Work to manage this increased visitation sustainably. *(under Economic Development)*
- Continue to work with the school to ensure the community and school support the same educational priorities. *(Under Education)*

ACTION	RESPONSIBILITY	STATUS
Establish a task force/working group to support youth leadership and education.	City, ATC, SWRSD, Bristol Bay Campus, BBNA, BBAHC, BBHA, BBNC, Nushagak Cooperative Electric, Dillingham Chamber	Ongoing
Coordinate land use management with Choggiung.	ANL	Ongoing
Continue to coordinate shared services with Dillingham when feasible.	City	Ongoing
Continue the regional Tribal Court program to address incidents within the community.	ATC	Ongoing

Policy/Objective 14.2 Maintain good communication among local governance entities, agencies, the community and local service providers.

ACTION	RESPONSIBILITY	STATUS
Continue to hold joint entities meetings. The MOU will be revisited and updated as needed annually.	City, ATC, ANL	Ongoing
Consider forming a borough.	City	Ongoing